

# *Firm and Worker Dynamics in a Frictional Labor Market*

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*The views expressed herein are those of the authors and not necessarily those of the Federal Reserve Bank of Minneapolis or the Federal Reserve System.*

## Job-to-job flows

### Account for a lot of reallocation

- 50% of hires are from another job, 50% of quits are to another job

### Characterize firm dynamics

#### ... in cross-section

- Firms with higher growth rates have lower quit rates

Davis Faberman Haltiwanger Rucker (2010), Faberman Nagypal (2008)

- Small, young & high productivity firms poach on net ( $EE^+ > EE^-$ )

Haltiwanger Hyatt McEntarfer (2017), Haltiwanger Hyatt McEntarfer Kahn (2018)

#### ... in response to shocks

- 72% of net-growth accounted for by increasing  $\uparrow EE^+$ , reducing  $\downarrow EE^-$

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## What role does job-to-job mobility play in determining $F(n, z)$ ?

# This paper

## Model

- Multi-worker firms + Random search on and off-the-job
- Decreasing returns to scale + Convex vacancy costs
- Entry, Exit, Age, Size, Growth + Unemployment, Job-to-job flows

Firm dynamics / misallocation literature  
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## Questions

- ✓ Calibrated to other data, does the model match new *EE* facts?
- Endogeneity of hiring costs important for allocation  $F(n, z)$ ?

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New tractable framework that can handle lots of (firm) heterogeneity

## Today

- Model
- Characterize firm dynamics
- Calibration
- Validate against two sets of empirical facts
  1. Cross-section
  2. Response of firms to a shock

## Model - Continuous time environment

### Workers

- Measure  $\bar{N}$  of infinitely lived, homogeneous workers
- Risk neutral. Discount rate  $\rho$ . Exogenous separation rate  $\delta$
- Supply one unit of labor. Produce  $b$  when unemployed.

### Firms

- Produce  $y(n, z) = zn^\alpha$ , where  $d \log z \sim GBM(\mu, \sigma)$ . Scrap value  $\pi$ .
- $H_v(z, n) = v$ -weighted distribution.  $H_n(z, n) = n$ -weighted distribution
- $M_e$  entrants pay  $\psi_e$  for a draw of  $z_e \sim Pareto(\zeta)$  and  $n_e$  workers

### Search and matching

- Workers search for free on- and off- the job
- Firms search by posting costly vacancies  $c(v, z, n)$
- Aggregate matching function  $M = \chi V^\beta (U + \zeta E)^{1-\beta}$



## Approach

### Challenge

- Value sharing between workers and firms with DRS

### Proposed solution

- Allocation characterized by **joint value** of firm + all employees
- Joint value depends only on **firm productivity + size**
- ✗ Complete contracts + full commitment: **Coase theorem**
- ✓ Incomplete contracts + limited commitment

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### Why random search?

- Directed search environments with on the job search - **Schaal (2014)**
- ✓ Predictions for the composition of flows **out** of a firm:  $EE^-$  vs  $EU^-$
- Hiring firms indifferent over the markets in which they post vacancies
- ✗ No predictions for the composition of flows **into** a firm:  $EE^+$  vs  $UE^+$

# Assumptions

## 1. Two-sided limited commitment

- Firms can fire workers, workers can quit at will. Both at any time.

## 2. Bargaining

- Firms make take-it-or-leave-it offers
- Poaching firm makes first offer, competitor responds, worker decides
- **Internal renegotiation** - Value not destroyed → Care only about allocations

## 3. Vacancy posting

- Internal negotiation with wage cuts to post 'coalition'-optimal vacancies

## 4. Mutual consent

- Wages modified only when an outside option gives a party a credible threat
  - $\pi(z, w, \cdot)$  meets unemployed worker, makes offer of  $b$ .
  - Credible threat to fire if  $\pi(z, \cdot, b) > \pi(z, w, b)$  so cut  $w' \in [b, w]$
  - No credible threat to fire if  $\pi(z, w, b) > \pi(z, \cdot, b)$  so keep  $w$

Model -  $\Omega(x) = J(x) + \sum_{i=1}^n V(x, i)$

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$$\Omega(n, z, \dots) = \max \left\{ \pi + nU, \max_{s \in \{1, 2, \dots, n-1\}} \Omega(n-s, z, \dots) + sU, \Omega(n, z, \dots) \right\}$$

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$$\text{Shocks} + \mathbb{E}_\eta \left[ \Omega(n, g(z, \eta)) - \Omega(n, z) \right]$$

$$\Omega(n, z) = \max \left\{ \pi + nU, \max_{s \in \{1, 2, \dots, n-1\}} \Omega(n-s, z) + sU, \Omega(n, z) \right\}$$

## Model - $\Omega(x) = \Omega(n, z)$

$$\rho \Omega(n, z) = y(n, z) - c(v(n, z), n, z)$$

$$EU_{Layoff}^- + n\delta [\Omega(n-1, z) - \Omega(n, z) + U]$$

$$UE^+ + v(n, z)q(\theta)\phi [\Omega(n+1, z) - \Omega(n, z) - U] \cdot \mathbb{I}_{\{x \in \mathcal{A}\}}$$

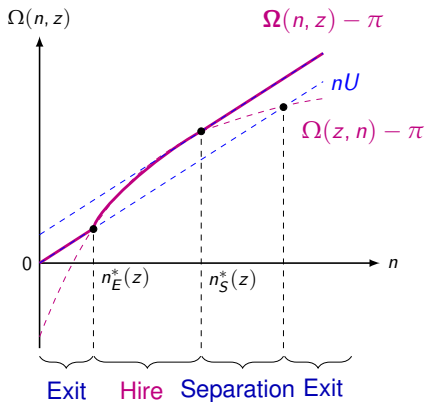
$$EE^+ + v(n, z)q(\theta)(1-\phi) \int_{(n', z') \in Q^E(n', z')} [\Omega(n+1, z) - \Omega(n, z) - [\Omega(n', z') - \Omega(n'-1, z')]] dH_n(n', z')$$

$$\text{Shocks} + \mathbb{E}_\eta [\Omega(n, g(z, \eta)) - \Omega(n, z)]$$

$$\Omega(n, z) = \max \left\{ \pi + nU, \max_{s \in \{1, 2, \dots, n-1\}} \Omega(n-s, z) + sU, \Omega(n, z) \right\}$$

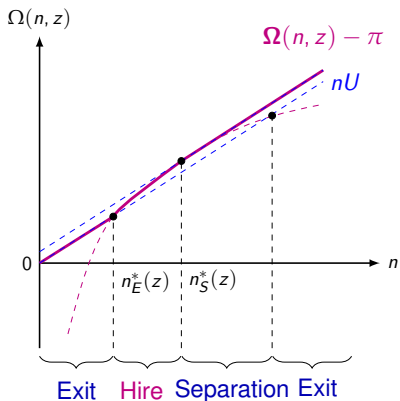


## Action regions



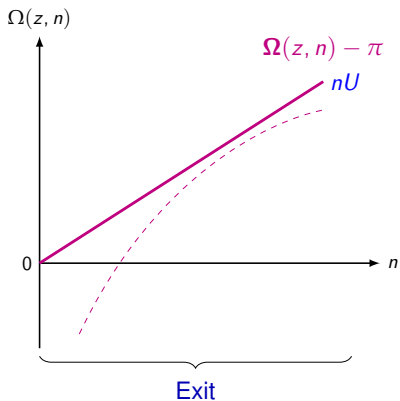
$$\Omega(n, z) - \pi = \max \left\{ nU, \Omega(n, z) - \pi, \max_{s \in \{1, 2, \dots\}} \Omega(n - s, z) - \pi + sU \right\}$$

## Action regions



$$\Omega(n, z) - \pi = \max \left\{ nU, \Omega(n, z) - \pi, \max_{s \in \{1, 2, \dots\}} \Omega(n - s, z) - \pi + sU \right\}$$

## Action regions



$$\Omega(n, z) - \pi = \max \left\{ nU, \Omega(n, z) - \pi, \max_{s \in \{1, 2, \dots\}} \Omega(n - s, z) - \pi + sU \right\}$$

## Model - $S(n, z) = \Omega(n, z) - nU$

$$\rho \Omega(n, z) = y(n, z) - c(v(n, z), n, z)$$

$$EU_{Layoff}^- + n\delta \left[ \Omega(n-1, z) - \Omega(n, z) + U \right]$$

$$UE^+ + v(n, z)q(\theta)\phi \left[ \Omega(n+1, z) - \Omega(n, z) - U \right] \cdot \mathbb{I}_{\{x \in \mathcal{A}\}}$$

$$EE^+ + v(n, z)q(\theta)(1-\phi) \int_{(n', z') \in \mathcal{Q}^E(n', z')} \left[ \Omega(n+1, z) - \Omega(n, z) - [\Omega(n', z') - \Omega(n'-1, z')] \right] dH_n(n', z')$$

$$\text{Shocks} + \mathbb{E}_\eta \left[ \Omega(n, g(z, \eta)) - \Omega(n, z) \right]$$

$$\Omega(n, z) = \max \left\{ \pi + nU, \max_{s \in \{1, 2, \dots, n-1\}} \Omega(n-s, z) + sU, \Omega(n, z) \right\}$$

## Model - $S(n, z) = \Omega(n, z) - nU$

$$\begin{aligned}\rho S(n, z) &= \max_{v \geq 0} y(n, z) - nb - \delta n \mathbf{S}_n(n, z) - c(v, n, z) \\ &+ vq(\theta) \left[ \underbrace{\phi \mathbf{S}_n(n, z) + (1 - \phi) \int_0^{\mathbf{S}_n(n, z)} \mathbf{S}_n(z, n) - S'_n dH_n(S'_n)}_{\text{Return on a vacancy } R(\mathbf{S}_n)} \right] \\ &+ \mathbb{E}_\eta \left[ \mathbf{S}(g_z(z, \eta), n) - S(n, z) \right] \\ \mathbf{S}(n, z) &= \max \left\{ \pi, \max_{n' \leq n} S(n', z), S(n, z) \right\}\end{aligned}$$

## Model - $S(n, z) = \Omega(n, z) - nU$

$$\begin{aligned} \rho S(n, z) &= \max_{v \geq 0} y(n, z) - nb - \delta n S_n(n, z) - c(v, n, z) \\ &+ vq(\theta) \left[ \underbrace{\phi S_n(n, z) + (1 - \phi) \int_0^{S_n(n, z)} S_n(z, n) - S'_n dH_n(S'_n)}_{\text{Return on a vacancy } R(S_n)} \right] \\ &+ \mu(z) S_z(n, z) + \frac{\sigma(z)^2}{2} S_{zz}(n, z) \end{aligned}$$

$$S(n, z) \geq \pi \quad (\text{Exit}) \quad \underbrace{S_z(n_E^*(z), z) = 0, \quad S_n(n_E^*(z), z) = 0}_{\text{Smooth pasting}}$$

$$S_n(n, z) \geq 0 \quad (\text{Separation})$$

## Proposition - Comparative statics

### Assumptions

- GBM:  $\mu(z) = \mu \times z, \sigma(z) = \sigma \times z$
- $c(v, n, z) = cv^{1+\gamma}, \gamma > 0$
- $y_z > 0, y_n > 0, y_{nn} < 0, y_{nz} > 0$

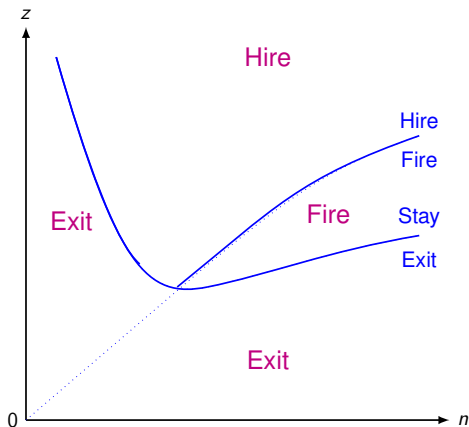
### Surplus

- Increasing and concave in employment:  $S_n > 0, S_{nn} < 0$
- Increasing in productivity:  $S_z > 0$
- Higher  $z$  raises the marginal surplus of labor:  $S_{zn} > 0$

### Hiring

- Net employment growth increases with  $z$ , decreases with  $n$
- Net poaching ( $EE^+ - EE^-$ ) increases with  $z$ , decreases with  $n$

## Characterization - Firm dynamics

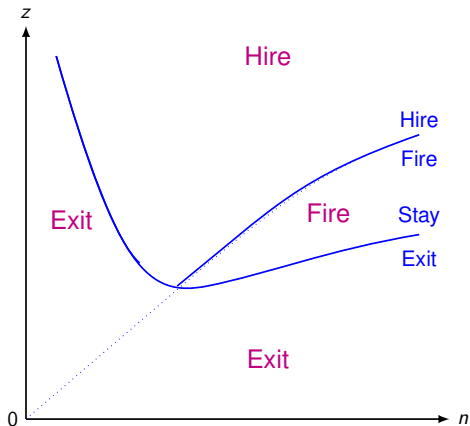


$$\text{Stay/Exit : } S(n, z) = \pi \quad , \quad dz/dn = -S_n/S_z^+$$

$$\text{Hire/Fire : } S_n(n, z) = 0 \quad , \quad dz/dn = -S_{nn}^-/S_{nz}^+ > 0$$

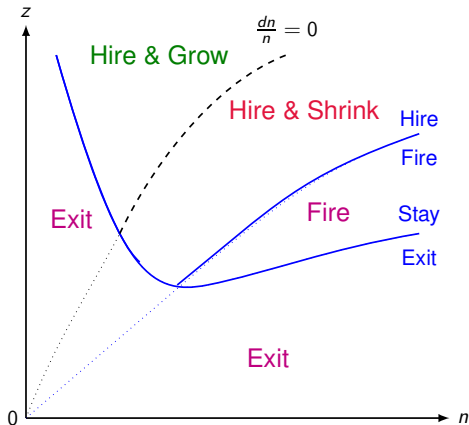


## Characterization - Firm dynamics



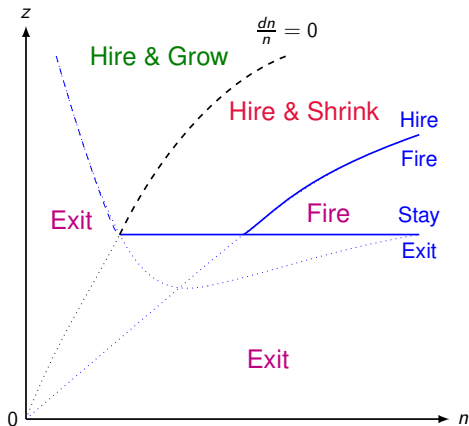
$$\frac{dn}{n} = \underbrace{\frac{v(S_n)}{n} q(\theta) [\phi + (1 - \phi) H_n(S_n)]}_{UE^+ + EE^+} - \underbrace{[\delta + \xi f(\theta) \tilde{H}_v(S_n)]}_{EU^- + EE^-}$$

## Characterization - Firm dynamics



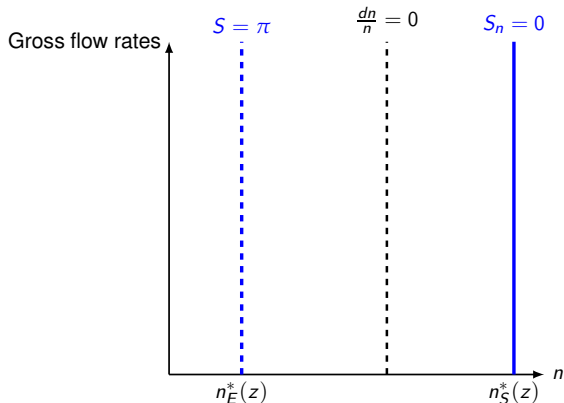
$$\frac{dn}{n} = \underbrace{\frac{v(S_n)}{n} q(\theta) [\phi + (1 - \phi) H_n(S_n)]}_{UE^+ + EE^+} - \underbrace{[\delta + \xi f(\theta) \tilde{H}_v(S_n)]}_{EU^- + EE^-}$$

## Characterization - Firm dynamics



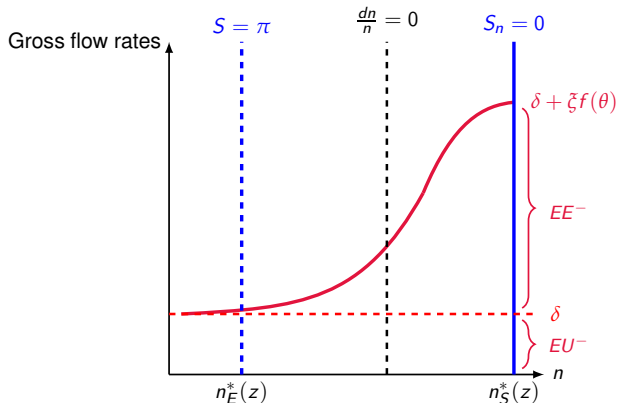
$$\frac{dn}{n} = \underbrace{\frac{v(S_n)}{n} q(\theta) [\phi + (1 - \phi) H_n(S_n)]}_{UE^+ + EE^+} - \underbrace{[\delta + \xi f(\theta) \tilde{H}_v(S_n)]}_{EU^- + EE^-}$$

## Characterization - Firm level worker flows



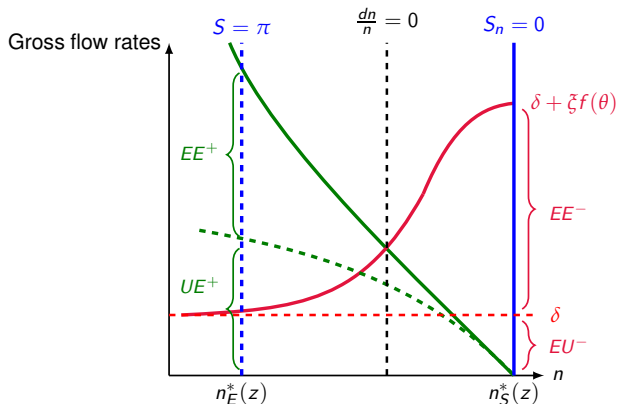
$$\frac{dn}{n} = \underbrace{\frac{v(S_n)}{n} q(\theta) [\phi + (1 - \phi) H_n(S_n)]}_{UE^+ + EE^+} - \underbrace{[\delta + \zeta f(\theta) \tilde{H}_v(S_n)]}_{EU^- + EE^-}$$

## Characterization - Firm level worker flows



$$\frac{dn}{n} = \underbrace{\frac{v(S_n)}{n} q(\theta) [\phi + (1 - \phi) H_n(S_n)]}_{UE^+ + EE^+} - \underbrace{[\delta + \zeta f(\theta) \tilde{H}_v(S_n)]}_{EU^- + EE^-}$$

# Characterization - Firm level worker flows



$$\frac{dn}{n} = \underbrace{\frac{v(S_n)}{n} q(\theta) [\phi + (1 - \phi) H_n(S_n)]}_{UE^+ + EE^+} - \underbrace{[\delta + \zeta f(\theta) \tilde{H}_v(S_n)]}_{EU^- + EE^-}$$

## Calibration - Strategy

Parameter		Value	Target
$\rho$	Discount rate	0.004	5% annual real interest rate
$\beta$	Elasticity of matches w.r.t. $V$	0.5	Petrongolo and Pissarides (2001)
$c_f$	Fixed cost of production	1	Normalization
$M$	Number of active firms	0.95/22	Average firm size (BDS)

- Following the same strategy as GMV (2018)
- Vacancy costs:  $c(v, n) = c(v/n)^{\gamma+1}v$
- Add exogenous death at rate  $d$
- Additional moments on  $EE$  rates
- **To do** - Add heterogeneity in DRS  $\alpha \in \{\alpha_1, \alpha_2, \alpha_3\}$

## Calibration - Parameters

Parameter	Value	Target	Data	Model	
$\mu$	Drift of prod.	-0.004	Annual exit rate, unweigh.	0.076	0.078
$\sigma$	SD of log prod. shocks	0.025	SD of TFP	0.400	0.405
$\zeta$	Pareto tail of $\Pi_0$	2.857	Prod. entrants / incumb.	-0.30	—
$d$	Exog. firm death rate	0.001	Annual exit rate, weighted	0.020	0.020
$\alpha$	Curvature of production	0.624	Employment share $n \geq 500$	0.518	0.547
$c$	Scalar in hiring cost	14.485	Cost per hire / wage	1.0	1.780
$\gamma$	Curvature of hiring cost	2.892	SD of growth rates	0.420	0.535
$A$	Matching efficiency	0.582	UE rate	0.242	0.271
$\phi$	Rel. search efficiency	0.122	EE/UE	0.076	0.086
$\delta$	Exog. separation rate	0.010	EU rate	0.011	0.010
$b$	Flow value of leisure	0.217	SD labor productivity	0.500	0.427

Notes: (*a*) = Annual rate, (*m*) = Monthly rate. Moments regarding productivity are taken from Decker et al (2018). Moments regarding firm dynamics are averages of HP-filtered Census BDS data between 2013–2016. Moments regarding worker dynamics are averages of HP-filtered CPS data between 2013–2016, where matched samples are used and workers are over 16 years of age.



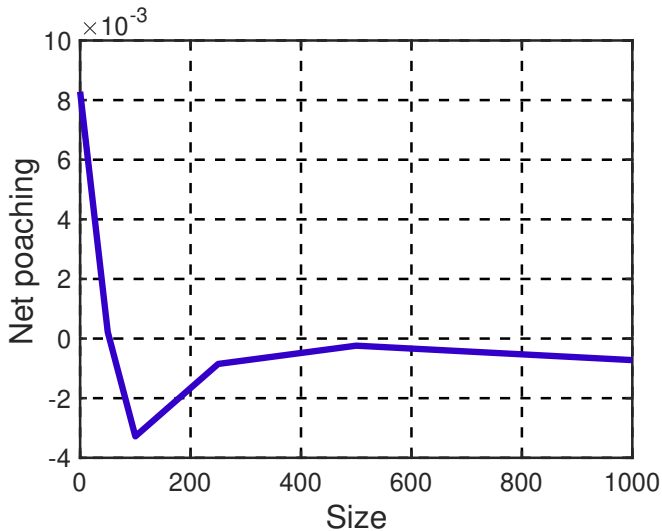
## Gross and net worker flows

	A. Employment		B. Productivity	
	Small $n < 50$	Large $n \geq 500$	High Q5	Low Q1
<b>Data</b>				
Gross <i>EE</i> hires - <i>EE</i> <sup>+</sup>	8.9	7.7	6.5	7.2
Gross <i>EE</i> quits - <i>EE</i> <sup>-</sup>	8.7	7.8	5.7	8.0
Net poaching	<b>0.2</b>	<b>-0.1</b>	<b>0.8</b>	<b>-0.8</b>
<b>Model</b>				
Gross <i>EE</i> hires - <i>EE</i> <sup>+</sup>	4.1	3.5	3.9	3.2
Gross <i>EE</i> quits - <i>EE</i> <sup>-</sup>	3.4	3.7	3.5	4.0
Net poaching	<b>0.7</b>	<b>-0.2</b>	<b>0.8</b>	<b>-0.4</b>

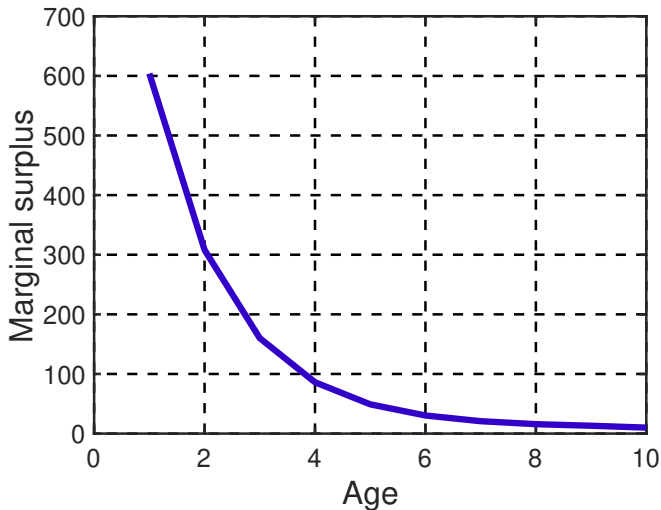
Notes: All data are quarterly. Authors' calculations from public data disclosed by Haltiwanger, Hyatt, McEntarfer (2017) (productivity), and Haltiwanger, Hyatt, McEntarfer Kahn (2018) (size). *Net poaching* is equal to *Gross EE hires* minus *Gross EE quits*. *Gross-Net ratio* is the mean of *Gross EE hires* and *Gross EE quits* divided by the absolute value of *Net poaching*.

**Result** Qualitatively generates correct size and productivity 'ladders'

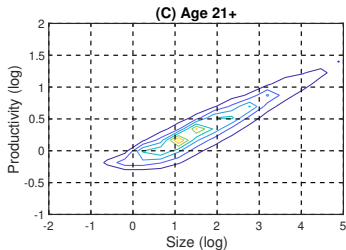
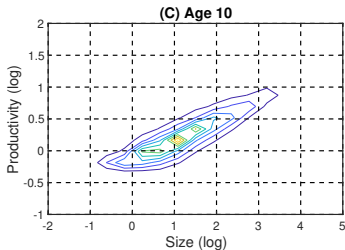
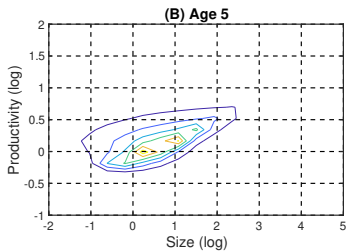
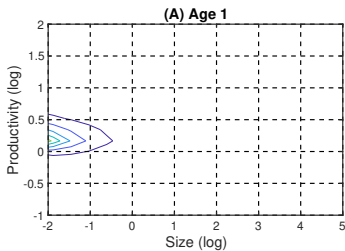
## Net poaching rate by size



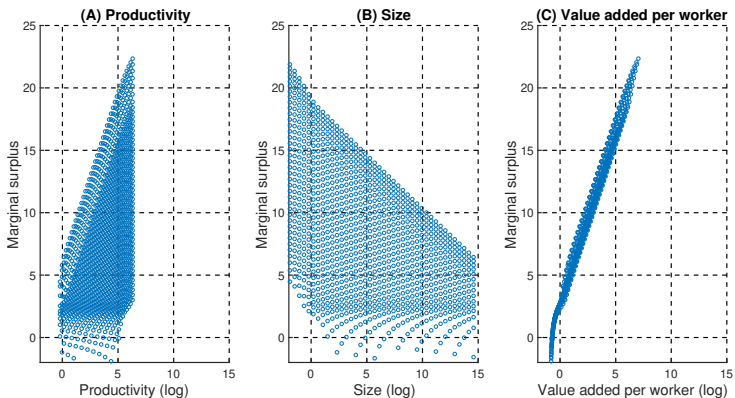
## Marginal surplus by age



# Life-cycle dynamics of firm distribution over $(z, n)$

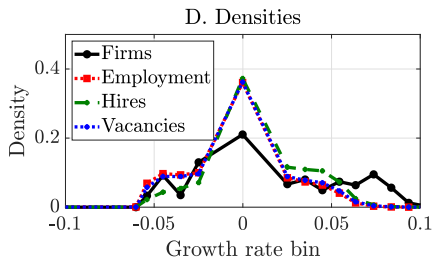
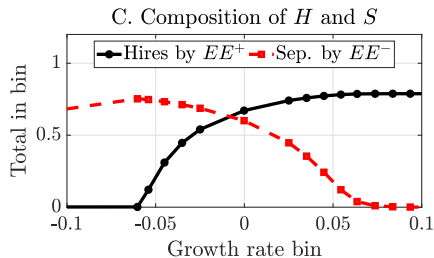
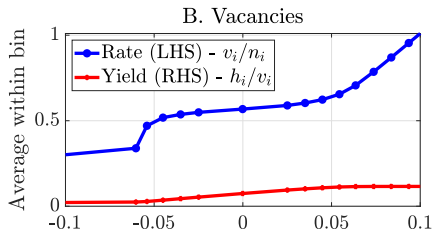
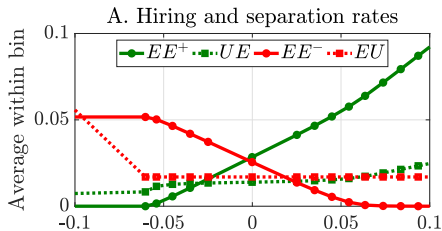


## Marginal surplus by productivity, size and VA



- Quantitatively the model would map empirical measures of **value added per worker** to marginal surplus
- Useful for interpreting and replicating **Bagger et. al. (2019)**

# Hiring by firm growth



## Conclusion

### Tractable framework that speaks to both firm and worker dynamics

- Equilibrium allocation characterized by surplus
- Life-cycle of firms and marginal surplus job ladder
- Frictions governing firm-dynamics founded in search and matching

### Next

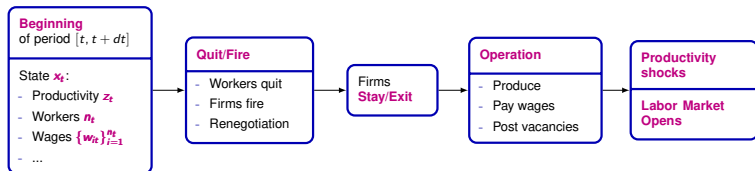
- **Calibration** Add heterogeneity in DRS
- **Tests** Validate against Bagger et. al. (2019)
- **Exercises** Comparative static of output w/r/t search efficiency  $\xi$
- **Exercises** Shock to entry costs

THANK YOU!



# APPENDIX

# Timeline



# Timeline - Labor market

